

*file*  
4 "PSB  
DRAFT: JCL:blr  
16 July 1951

METHOD FOR HANDLING COVERT AFFAIRS IN PSB

1. Security will be a factor to be considered in organizing the work of the Board. The Board should be so constituted that a variety of people, experts in their respective fields, can be utilized without consequent disclosure to each of all facets of psychological programs in operation at a given time. Such can be accomplished by a measure of compartmentalization as to kinds of program (eg., military, covert, or economic). A suggested method for handling covert operations follows:

2. Office of Plans.

Once the over-all objectives are established by the PSB, guidance to the departments and agencies can be provided on an agency by agency basis. Thus, guidance to covert operations planning could be provided by a separate section in the PSB office of Plans. When OPC plans were prepared they could be reviewed by this same section and coordinated with overt planning.

3. Office of Coordination.

To coordinate the operations of the various departments and agencies will require a detailed knowledge on the part of the coordinators of the operations of all agencies. By definition, the coordinator of any two programs would have to be acquainted with both programs. Theoretically, a coordinator for each agency could report on operations to the Chief coordinator, who would then coordinate all programs. In practice, this will not be feasible, especially if operations are coordinated both on regional and functional bases. It is difficult to see how coordination can be very extensively compartmentalized. It may be practicable, on occasion, to form ad hoc coordinating committees for operations

involving especially sensitive covert operations.

4. Review.

Here, as in Plans, there can be established a separate section for review of covert operations. Since the office of review is concerned with determining whether objectives have been achieved, it will be possible to effect considerable sterilization of OPC operations in the reports furnished to the Office of Review. Also, knowledge of covert operations after the fact is usually not as sensitive from a security standpoint.

Alternatives

- 1) So through Dgtr'l rep't.
- 2) Use NSC "consultants"